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# Incentive Mechanism Design for Crowdsourcing: An All-Pay Auction Approach

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Crowdsourcing can be modeled as a principal-agent problem in which the principal (crowdsourcer) desires to solicit maximal contribution from a group of agents (participants) while agents are only motivated to act to their own respective advantages. To reconcile this tension, we propose an all-pay auction approach to incentivize agents to act in the principal's interest, i.e., maximizing profit, while allowing agents to reap strictly positive utility. Our rationale for advocating all-pay auctions is based on two merits that we identify, namely all-pay auctions (i) compress the common, two-stage "bid-contribute" crowdsourcing process into a single "bid-cum-contribute" stage, and (ii) eliminate the risk of task non-fulfillment. In our proposed approach, we enhance all-pay auctions with two additional features: an adaptive prize and a general crowdsourcing environment. The prize or reward adapts itself as per a function of the unknown winning agent's contribution, and the environment or setting generally accommodates incomplete and asymmetric information, risk-averse as well as risk-neutral agents, and stochastic as well as deterministic population. We analytically derive this all-pay auction based mechanism, and extensively evaluate it in comparison to classic and optimized mechanisms. The results demonstrate that our proposed approach remarkably outperforms its counterparts in terms of principal's profit, agent's utility and social welfare.

CCS Concepts: • **Information systems** → **Incentive schemes**; • **Applied computing** → **Economics**; *Online auctions*; • **Theory of computation** → *Quality of equilibria*; • **Human-centered computing** → *Ubiquitous and mobile computing theory, concepts and paradigms*; Smartphones;

Additional Key Words and Phrases: Mobile crowd sensing, participatory sensing, incomplete information, risk aversion, Bayesian Nash equilibrium, shading effect

## 1. INTRODUCTION

Crowdsourcing as a new data-collection and problem-solving model has been widely used in place of the traditional outsourcing paradigm to tackle real-world challenges by leveraging the "power of crowds". In addition to first-generation crowdsourcing platforms such as Wikipedia, Mechanical Turk [2005], CrowdFlower [2007] and TaskRabbit [2008], the recent global proliferation of smartphones has spurred a new paradigm called mobile crowdsensing [Ganti et al. 2011; Zhang et al. 2014] or otherwise known as participatory sensing [Guo et al. 2015; Guo et al. 2014], which ushered in a large number of projects such as Waze [2009], NoiseTube [2010], ParkNet [Mathur et al. 2010], and WiFi-Scout [2014], some of which are illustrated in Fig. 1. While motivated by participatory sensing, the approach proposed in this paper can be applied to crowdsourcing in general.

The viability of crowdsourcing critically depends on how well participants are motivated to contribute to such activities. While there are a variety of possible motives such as reputation [Zhang and van der Schaar 2012], social engagement [Kaufmann et al. 2011] and personal enjoyment [Han et al. 2011], monetary reward is more generally applicable. This paper pursues along this line, and in particular uses *auctions* [Krishna 2009] as the framework to allocate such reward. Auction is an excellent tool for incentive mechanism design because it allows buyers and sellers to mutually agree on the price of some "commodity" (e.g., goods, time or effort) that is otherwise hard to price by any third party. In fact, many prior studies [Lee and Hoh 2010; Yang et al. 2012; Koutsopoulos 2013; Feng et al. 2014; Zhao et al. 2014] were carried out in this regard too. What is common in these prior studies is that they all adopt *winner-pay auctions* where the bidders who bid (offer to contribute) higher than other bidders or a threshold, win the auction (receive reward) and shall pay for their bids (by making corresponding contributions). Indeed, winner-pay auctions

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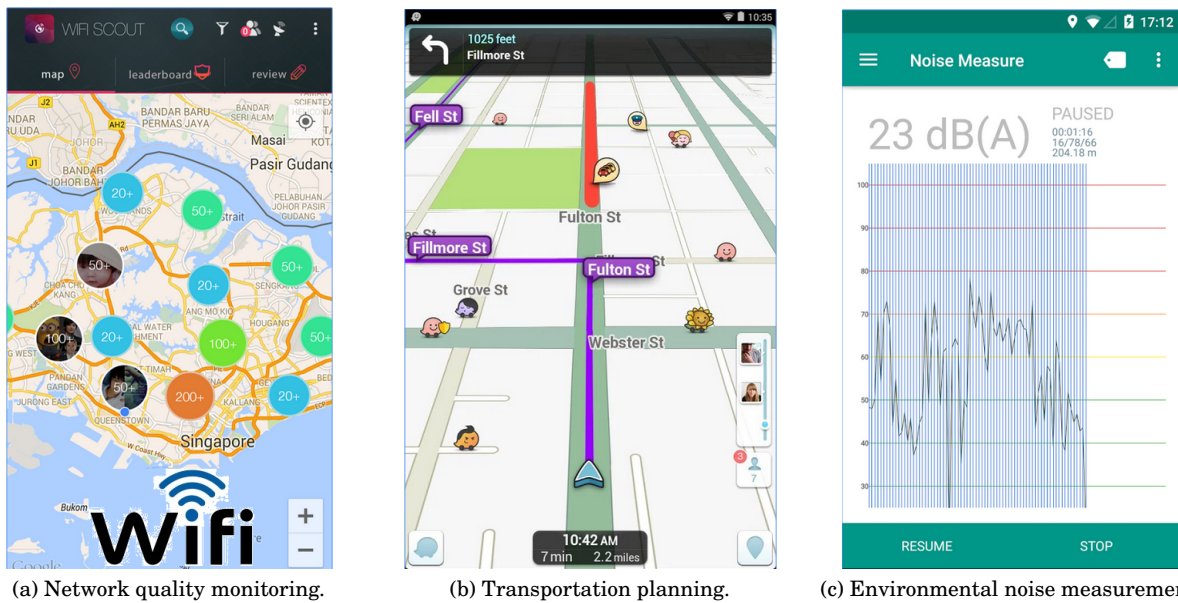


Fig. 1. Example mobile crowdsourcing applications. Smartphone users contribute (a) WiFi signal qualities [Wu and Luo 2014; WiFi-Scout 2014], (b) GPS readings [Waze 2009], or (c) noise measures [NoiseTube 2010], through their phones to a cloud service for data analytics and visualization.

represent the majority of auctions, with first-price (Dutch) and second-price (English) auctions being their well-known classic examples.

In this paper, by contrast, we take an *all-pay auction* approach to design incentive mechanisms for crowdsourcing. All-pay auctions are distinct from the winner-pay genre in that every bidder must pay for her bid regardless of whether she wins or loses the auction. This appears to be rather peculiar, but we identify two important merits that motivated us to explore this auction mechanism. First, all-pay auctions compress the common two-stage “bid-contribute” crowdsourcing process into a single “bid-cum-contribute” stage. In the two-stage pattern, as commonly used in the literature such as [Lee and Hoh 2010; Yang et al. 2012; Koutsopoulos 2013; Feng et al. 2014; Zhao et al. 2014], all participants first need to enter a *bidding stage* to declare (i.e., bid) how much they would like to contribute or to be paid. The highest or lowest bidders will be selected as winners and then enter the second, *contribution stage*, where the actual crowdsourcing activity takes place (e.g., performing a sensing task). On the other hand, all-pay auctions do not require two stages but a single step: participants directly contribute to the crowdsourcing activity in which their respective contributions are their respective bids. Not only does this remarkably simplify the process of crowdsourcing, but it also represents a very natural model for crowdsourcing because any contribution being crowdsourced is essentially human effort or some information, which is *irrevocable* once submitted (effort sunk or information disclosed).

The second advantage of all-pay auctions is that they eliminate the risk of *task non-fulfillment*. In winner-pay auction based mechanisms such as [Lee and Hoh 2010; Yang et al. 2012; Koutsopoulos 2013; Feng et al. 2014; Zhao et al. 2014], winners are selected based on their *declared* bids (promised contributions or desired payments) to perform a task. However, the winners may not fulfill the task with the quality or quantity in accord with their bids, either intentionally or unintentionally. The consequence is typically that the crowdsourcer suffers from task delay, failure, or financial loss. In traditional auctions such as selling goods, one could stipulate regulations or rely on laws to enforce fulfilling the bids, but this is difficult to implement in crowdsourcing activities which are often ad hoc. On the other hand, all-pay auctions offer a good remedy by basing the winner selection on the *actual*, rather than “promised”, user contributions.

Therefore in this paper, we take all-pay auctions as our framework, and furthermore, propose an approach with two enhancement features: (i) an *adaptive prize* which incentivizes participants (agents) to contribute insofar as the crowdsourcer (principal) reaps the maximum profit,<sup>1</sup> and (ii) a *general crowdsourcing envi-*

<sup>1</sup>Henceforth we use the terminology of “principal” and “agent” by framing crowdsourcing into a *principal-agent problem* on the basis that the crowdsourcer and the participants have asymmetric interests (maximizing their own, usually conflicting, utilities).

*ronment* which accommodates incomplete and asymmetric information, risk-averse agents, and stochastic population, for the purpose of modeling more realistic scenarios.

**1) Adaptive prize.** We equip the principal with an adaptive prize as the reward, which scales as per a function of the unknown winner's contribution. This is in contrast to all conventional auctions (regardless of winner-pay or all-pay, including their variants) in which the item on sale or the reward is *fixed* ex-ante [Moldovanu and Sela 2001; Klemperer 2004; Krishna 2009; Archak and Sundararajan 2009; DiPalantino and Vojnovic 2009; Chawla et al. 2012].

Using an adaptive prize represents a new dimension of *optimal incentive mechanism design*. The optimality is traditionally defined as maximizing *revenue* [Myerson 1981] (e.g., the total contribution) for the principal, but in our case it is redefined as maximizing *profit* because the cost (prize) now is no longer a constant but a function. This also shows that our case subsumes the traditional goal as a special case.

In addition, we subject our mechanism to the constraint of *strict individual rationality* (SIR), or in other words the mechanism must be such that agents will receive strictly higher utility by participating than otherwise.

**2) General crowdsourcing environment.** This setting comprises three key elements.

*2.1) Incomplete and asymmetric information.* As crowdsourcing typically involves a large and distributed group of people who are strangers to one another, we assume that each agent does not know any other agent's *type*, i.e., private information (such as ability or cost), except her own (thus "incomplete"). On the other hand, the principal does not know any agent's type (thus "asymmetric"). The principal and agents only have distributional knowledge about agent types.

*2.2) Risk-averse agents.* One common, yet often tacit, assumption in the mechanism design and game theory literature, is that agents are *risk neutral*. Loosely speaking, it means that agents are indifferent between a sure-win \$50 reward and an uncertain \$100 on condition of tossing a fair coin. However, in reality, most people would prefer the guaranteed \$50 rather than the risky \$100 as they are *risk averse*, i.e., have stronger reluctance to lose than willingness to win. Therefore, we face our mechanism design problem with risk-averse agents, which also subsume risk-neutral agents as a special case.

However, a significant challenge is thus created: the most celebrated *revenue equivalence theorem* (RET)<sup>2</sup> [Myerson 1981] which is a powerful tool for analyzing many auction-related problems, breaks under the assumption of risk aversion. We tackle this challenge by employing *perturbation analysis* introduced by [Fibich and Gavious 2003].

*2.3) Stochastic population.* Another common assumption adopted by prior art is that the number of agents is known *a priori*. But in reality, this is often difficult to achieve due to the scale of crowdsourcing, and even if the number of *signed-up* agents can be retrieved from a database, it does not tell how many of them are actually contributing.

Therefore, we assume a stochastic population where the number of agents is uncertain. Notably, this endows our mechanism with another advantage: in other mechanisms of crowdsourcing, users have to declare their participation (like RSVP) in advance so that the number is known before crowdsourcing actually starts; but our assumption of a stochastic population gives the flexibility to permit *ad hoc user entry*, where an agent can enter a crowdsourcing activity to contribute at any time. Moreover, it subsumes deterministic population where the number is known, and thus again lends us more generality.

### 1.1. Summary of contributions

- We propose to use all-pay auctions as a framework to design incentive mechanisms for crowdsourcing, by identifying two of its merits: it (i) compresses the two-stage "bid-contribute" crowdsourcing process into a single "bid-cum-contribute" stage, and (ii) eliminates the risk of task non-fulfillment.
- We explore a new dimension of optimal incentive mechanism design, by instrumenting an adaptive prize which scales as per a function of unknown winner's contribution. We show that this new method results in superior performance.
- We cast our mechanism in a general crowdsourcing environment, which comprises incomplete and asymmetric information, risk averse agents, and stochastic population. This allows for a more realistic model and a wider range of applications.
- Despite the daunting all-pay nature (everyone has to pay regardless of winning or losing), our proposed mechanism satisfies strict individual rationality which ensures that rational agents strictly have incentive to participate. (In fact, our evaluations demonstrate that agent utilities are well bounded away from zero which corresponds to non-participating.)

<sup>2</sup>RET states that any auction that satisfies a set of standard assumptions yields the same amount of expected revenue.

## 1.2. Paper organization

The rest of the paper proceeds as follows. Section 2 reviews the literature and Section 3 describes our model. Section 4 derives our optimal incentive mechanism, with its three special cases presented in Section 5. Then, an alternative approach to optimal incentive mechanism design is explored in Section 6, which is then compared with our proposed approach as well as a standard counterpart mechanism in Section 7. Finally, Section 8 discusses some interesting findings and Section 9 concludes this paper.

## 2. RELATED WORK

The original idea appeared in [Luo et al. 2014]. Since then, we have re-positioned the problem in a broader scope, significantly augmented the technical content, as well as restructured and rewritten the entire paper. Moreover, as this paper reports a completely new and much more extensive set of performance evaluations, we also make the full package of our *Mathematica* source code available upon request.

In the following, we review both auction- and non-auction related work, and for the former, cover both standard and non-standard settings.

### 2.1. Winner-pay auctions

Using a reverse auction to sell participatory sensing data was proposed in [Lee and Hoh 2010]. It incentivizes participation with virtual credits using a heuristic to minimize cost and retain users. From a theoretical perspective, incentive mechanism design was investigated using auction theory in [Yang et al. 2012; Koutsopoulos 2013; Feng et al. 2014; Zhao et al. 2014]. Yang et al. [2012] studied a user-centric model and designed a truthful auction in which users bid their true costs for the crowdsourcer to select winners to perform a task set and pay them no lower than their bids. But as a tradeoff, the payoff or profit of the crowdsourcer cannot be maximized due to NP-hardness. Koutsopoulos [2013] designed another truthful auction subject to a certain QoS requirement. But in addition to determining user payments like in [Yang et al. 2012], the crowdsourcer also determines each user's participation level (e.g., data sampling rate) on users' behalf, which is more prone to task non-fulfillment. Feng et al. [2014] took location information into account when assigning mobile crowdsourcing tasks to users. Besides ensuring truthful cost bidding, similar to the above, they also proposed an approximate algorithm to find the near-optimal winning bids in polynomial time. Zhao et al. [2014] proposed two auction mechanisms to handle an online scenario where bidders only stay in the system for a (short) period of time and the crowdsourcer has to select a subset of bidders by a certain deadline to perform a task. All the above auctions need an extra bidding stage.

### 2.2. All-pay auctions

In the relatively much smaller regime of all-pay auctions, Baye et al. [1996] were probably the first to analyze all-pay auctions with complete information, where all the bidders' types (valuations of the auctioned item) are common knowledge. On the other hand, all-pay auctions with incomplete information were studied by Moldovanu et al. [2001] and Archak et al. [2009], but the aim was to examine whether allocating a single prize or dividing it into multiple prizes is optimal in terms of maximizing the total quality [Moldovanu and Sela 2001] or the highest  $k$  qualities [Archak and Sundararajan 2009]. Along a similar line, Chawla et al. [2012] showed that the highest bid is at least half the sum of all the bids. Under the same (standard) model, Kaplan et al. [2002] and Cohen et al. [2008] explored optimal contest design with multiplicative or additive value functions when the revenue is defined as the total bids or the highest bid. DiPalantino et al. [2009] studied a crowdsourcing platform that offers multiple tasks each with a fixed reward. Using a standard all-pay auction model with a deterministic population of risk-neutral users, they found a logarithmic relationship between incentives and user participation levels.

All these prior studies assume standard settings which are amicable to analysis but, on the other hand, leave the need for more realistic models.

### 2.3. Non-standard auction settings

With non-standard assumptions, analysis generally becomes more challenging or even intractable. For winner-pay auctions, McAfee and McMillan [1987] and Levin and Ozdenoren [2004] compared the revenue when the number of bidders is only known to the auctioneer but not to the bidders, with the revenue when the number is known to all players. Both studies still assume risk-neutral bidders. Harstad et al. [1990] and Krishna [2009] characterized the equilibrium bidding strategies for an uncertain number of bidders, but a common and crucial vehicle used by both studies is RET because the bidders are assumed to be risk neutral. In the genre of all-pay auctions, Fibich et al. [2006] compared all-pay auctions with first-price auctions in terms of bids and revenue, with a known number of risk-averse players. The case of an unknown number of (risk-neutral) bidders was recently studied by [Haviv and Milchtaich 2012], but to trade for tractability,

it assumes identical bidders where all the types are equal, which is clearly not the case in the context of crowdsourcing. In addition, all the above assumes a constant auctioned item or reward.

#### 2.4. Non-auction incentives

Without using auctions, Luo et al. [2012] and Tham et al. [2014] took a resource-allocation approach to incentivize user participation by allocating service quota (where service is produced from user contributed data) to users based on their contribution levels and, particularly, their service demands. Two incentive schemes, called IDF and ITF, were proposed to maximize fairness and social welfare, respectively. [Restuccia and Das 2014] proposes a trust-based incentive framework that takes data reliability into account to reward reliable users. The framework relies on the concept of mobile security agents and is shown to be resistant to a set of GPS-based attacks. The joint issue of incentive and trust is also addressed in [Luo et al. 2014a], but it takes a socio-economic approach to link participants, via a relationship called endorsement, into a *social network* overlaid by economic incentives. The endorsement relationship is based on three factors: social trust, financial return, and a new social notion called nepotism. Ghosh and McAfee [2011] studied the problem of incentivizing high-quality user generated content (UGC), using a game-theoretical model with the solution concept of a free-entry Nash equilibrium. The authors designed an elimination mechanism which subjects contributions to ratings and eliminates contributions that do not receive good ratings. [Xia et al. 2014] also studies a UGC problem but considers heterogeneous users in the sense that they can produce different best qualities (types).<sup>3</sup> The work focuses on proving the existence of pure Nash equilibria in various UGC mechanisms under different information settings. Quality of contribution is also a central concept in Tham et al. [2013; 2015], but the authors expanded it to an aggregate notion called quality of contributed service (QCS), which characterizes the overall service produced from individual user contributions. Under a market-based model, they show that QCS can converge to a good market equilibrium starting from purely random behaviors.

### 3. THE MODEL

A principal launches a crowdsourcing campaign to an uncertain population of agents to solicit their contributions to perform a task, such as collecting sensory data, producing creative work, or solving a problem. The campaign is flexible in the sense that agents can join and contribute at any time (due to the advantage of “ad hoc user entry”; cf. Section 1), and each agent can either submit a single contribution or multiple contributions (a specific campaign may choose, e.g., the best or the sum, as the valid submission).

The number of agents is unknown, denoted by  $\tilde{n}$  which is a random variable following a probability mass function  $\Pr(\tilde{n} = n) = p_n$ ,  $n \geq 2$ . An arbitrary agent  $i$  makes a (valid total) contribution of  $z_i$ , which can be a simple measure of quantity or quality alone, or a compound measure of both quantity and quality (Tham et al. [2013; 2015]). The strategy of an agent  $i$  is to determine how much  $z_i$  to contribute.

To provide incentive, the principal instruments a monetary prize to reward, at the end of the campaign or periodically, the agent who makes the highest contribution  $\max_{i \in [1..\tilde{n}]} z_i$ , which we denote by  $z_{(1)}^{(\tilde{n})}$  following the notational convention from order statistics. The prize is *adaptive* as per a function  $M(\cdot)$  of the (unknown) winning agent’s contribution, i.e.,  $M(z_{(1)}^{(\tilde{n})})$ . The function  $M(\cdot)$  is known to all while  $z_{(1)}^{(\tilde{n})}$  is unknown.

Each agent is uniquely characterized by her type  $s_i$ , representing her marginal cost of participation, or in other words, her total cost is  $s_i h(z_i)$ . Here,  $h(\cdot)$  is a modulator function which allows for more generality, rather than being limited to the commonly used linear cost model  $s_i \times z_i$ . We assume that  $h(0) = 0$  and  $h(\cdot)$  is monotone increasing and continuously differentiable. Our model is depicted in Fig. 2.

Information is incomplete, i.e., each agent only knows her own type  $s_i$  but not any other’s. On the other hand, it is common knowledge that all the agent types are independently drawn from  $[\underline{s}, \bar{s}]$  according to a continuously differentiable c.d.f.  $F(s)$ . Such a setting is called an independent-private-value (IPV) model [Krishna 2009] with a common Bayesian belief  $F(s)$ .<sup>4</sup>

Agents are risk averse, characterized by a von Neumann-Morgenstern (vNM) utility function  $u(\cdot)$ , i.e., an agent derives a utility of  $u(x)$  from a net gain of  $x$  (can be negative which indicates a net loss). For example,  $u(x) = x$  is the most common utility formulation which assumes risk-neutral agents. The function  $u(\cdot)$  is twice differentiable and satisfies  $u(0) = 0, u' > 0, u'' \leq 0$  (i.e., diminishing marginal gain or increasing marginal loss).

<sup>3</sup>A more general definition, and in standard auction terms, of heterogeneous users is that not only user types are different, but the beliefs (distributional knowledge; assuming incomplete information) about their respective types are also different. This constitutes an *asymmetric auction* and the corresponding mechanism design is addressed in [Luo et al. 2014b; 2015a].

<sup>4</sup>If, otherwise, the belief about each agent is different, i.e., there is  $F_i(s_i)$  for each  $i$  and  $F_i(s_i) \neq F_j(s_j)$ , this constitutes an asymmetric model and a solution can be found in [Luo et al. 2014b; 2015a].

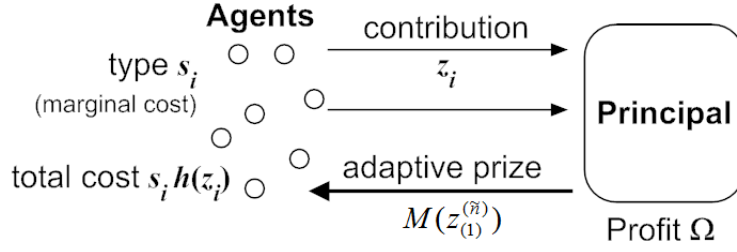


Fig. 2. Our all-pay auction based crowdsourcing model. Each participant (agent) bids cum contributes  $z_i$ , incurring a cost  $s_i h(z_i)$ , and the agent who makes the highest contribution  $z_{(1)}^{(n)}$  will win a prize which is adaptive as per a function  $M(\cdot)$ . The crowdsourcer (principal) seeks to maximize profit which is the total contribution  $\sum_{i=1}^{\tilde{n}} z_i$  subtracted by the prize  $M(z_{(1)}^{(n)})$ .

Now we explain how our model can be realized in practice. The contribution  $z_i$  can be measured by the agent's personal device (e.g., smartphone, PC, wearable widget) or by the principal using a computing facility, or evaluated by an expert committee (e.g., in the case of creative work). The belief or c.d.f.  $F(s)$  can be constructed empirically from historical contribution records or, in the absence of historical data, by adopting the uniform distribution, as similarly discussed in [Koutsopoulos 2013].

**Utility formulation.** Each agent's utility is defined as

$$\tilde{\pi}_i(s_i, \mathbf{z}) := \begin{cases} u(M(z_i) - s_i h(z_i)), & \text{if } z_i > z_j, \forall j \neq i, \\ u(-s_i h(z_i)), & \text{otherwise} \end{cases} \quad (1)$$

where  $\mathbf{z} := \{z_1, z_2, \dots, z_{\tilde{n}}\}$ . Her expected utility is

$$\pi_i(s_i, \mathbf{z}) := \mathbb{E}_{z_{-i}} [\tilde{\pi}_i] \quad (2)$$

where  $z_{-i} := \mathbf{z} \setminus \{z_i\}$ . In (1), the event of forming a tie ( $z_i = z_j$ ) happens with probability zero because (i)  $F(s)$  is continuously differentiable and hence the p.d.f. is atomless, and (ii) bidding strategy  $z$  is a strictly monotone function of type  $s$  in the Bayesian game induced by such an IPV model [Krishna 2009].

The principal's utility or profit  $\Omega$  is defined as the total contribution solicited from all the agents less the adaptive prize, i.e.,

$$\Omega(\tilde{n}, \mathbf{z}) := \sum_{i=1}^{\tilde{n}} z_i - M(z_{(1)}^{(n)}). \quad (3)$$

**Problem statement.** Our objective is to design an incentive mechanism that, at equilibrium (if exists), a) maximizes the expected profit of the principal, i.e., it solves

$$\arg \max_{M(\cdot)} \Omega^*$$

where

$$\Omega^* := \mathbb{E}_{\tilde{n}} [\Omega(\tilde{n}, \mathbf{z}^*)]. \quad (4)$$

Throughout, we use “\*” to indicate variables at equilibrium.

b) satisfies *strict individual rationality* (SIR) for each agent, i.e., the expected utility of each agent is strictly positive if and only if she contributes;<sup>5</sup> formally,

$$\pi_i^* := \pi_i(s_i, \mathbf{z}^*) > 0 \quad \text{iff } z_i^* > 0, \quad (5)$$

where, as a common practice, the outside option (not participating) is assumed to receive zero utility. Compared to the canonical individual rationality (IR) which is defined as  $\pi_i^* \geq 0$ , SIR implies a stronger motivation to participants.

**Remark:** Incentive-compatibility or truthfulness is often a mechanism design objective such as in [Yang et al. 2012; Koutsopoulos 2013; Feng et al. 2014; Zhao et al. 2014]. However, this is technically irrelevant

<sup>5</sup>We use “expected” utility because of the incomplete-information setting. In standard game-theoretical terms, it corresponds to the “interim” stage (which is the most natural case) as opposed to the ex-ante and ex-post stages. Hence our definition of SIR (5) can also be more precisely referred to as *interim* SIR.



to—or inherently resolved by—our all-pay auction model. This is because our model does not require agents to report their types but rather bases winner selection on agents' actual (and observable) contributions which already endogenize their respective (true) types and cannot be lied about. In fact, distinct from most prior work, this paper represents an example of *indirect mechanism* design (as opposed to direct-revelation mechanisms).

#### 4. OPTIMAL INCENTIVE MECHANISM DESIGN

We derive the optimal mechanism in two steps. First, we characterize in Section 4.1 the Bayesian Nash equilibrium (BNE) by assuming that the adaptive prize is *given*. Then in Section 4.2, we optimize the BNE by solving for the profit-maximizing prize function  $M(\cdot)$ , where we employ perturbation analysis.

##### 4.1. Equilibrium contribution strategy

Our incomplete-information setting induces a Bayesian game and thereby requires an extended notion of Nash Equilibrium as follows.

**DEFINITION 1 (BAYESIAN NASH EQUILIBRIUM [HARSANYI 1968]).** A (pure strategy) Bayesian Nash equilibrium is a strategy profile  $\mathbf{z}^* := (z_1^*, z_2^*, \dots)$  that satisfies,

$$\pi_i(s_i, \mathbf{z}^*; F_{-i}(s)) \geq \pi_i(s_i, z_i, z_{-i}^*; F_{-i}(s)), \quad \forall i, \forall z_i,$$

where  $F_{-i}(s)$  is  $i$ 's belief (a joint probability distribution) of all the types other than  $s_i$ .

In words, each agent plays a strategy  $z_i^*$  that maximizes her expected utility  $\pi_i$  given her belief about other agents' types and that other agents also play their respective equilibrium strategies  $z_{-i}^*$ .

**LEMMA 1 (EXISTENCE AND MONOTONICITY).** Our model admits a pure strategy Bayesian Nash equilibrium in which each agent's strategy is a monotone decreasing function of her type.

**Proof.** Due to space constraint, most proofs in this paper are contained in the Appendix available in the ACM Digital Library (<http://dl.acm.org>).

In our case, the Bayesian Nash equilibrium is symmetric, i.e., all the agents adopt the same strategy (function), because of the homogeneous belief  $F(\cdot)$  (see [Luo et al. 2014b; 2015a] for the heterogeneous case). To solve it, we first need to express the expected utility of each agent in terms of her winning probability. However, the stochastic population size presents a challenge. One possible solution is to use *contingent bidding* proposed in [Harstad et al. 1990], where each bidder submits a *list* of bids in the form of "I bid  $z_1$  if there are  $n_1$  bidders,  $z_2$  if  $n_2$ , ..." Then after collecting all the lists, the auctioneer knows the exact number of bidders, say  $n_k$ , and thus can use the corresponding  $z_k$ 's to determine the winner. However, this contingent bidding method does not apply to our all-pay auction case because each bid represents *irrevocable* contribution of effort or information. Therefore, we use a conditional winning probability:

$$\Pr(z_i^*(s_i) > z_j^*(s_j) | \tilde{n} = n) = (1 - F(s_i))^{n-1}, n = 2, 3, \dots, \forall i \neq j$$

where  $1 - F(s_i)$  is due to the decreasing monotonicity of the equilibrium (Lemma 1). By taking the expected value, we obtain the winning probability for an agent of arbitrary type  $s$ , as

$$P(s) = \sum_{n=2}^{\infty} p_n (1 - F(s))^{n-1}. \quad (6)$$

This may lure one to hypothesize that the equilibrium contribution strategy could simply be a weighted sum  $z^*(s) = \sum_n p_n z_{dp}^*(s|n)$ , where  $z_{dp}^*(s|n)$  is the strategy under a deterministic population size  $n$ . This is not true, because  $z^*$  is not an affine optimizer of the utility  $\pi^*$  (optimizer in the sense that  $z^*$  is the best-response strategy to maximize  $\pi^*$ ), which is analogous to Jensen's inequality. In fact, such a weighted sum is not the case even when bidders are risk-neutral [Krishna 2009].

Given  $P(s)$ , we can now express the expected utility of an agent of type  $s$ , based on (1), as

$$\begin{aligned} \pi(s, \mathbf{z}^*) &= u(M(z^*) - h(z^*)s)P(s) + u(-h(z^*)s)(1 - P(s)) \\ &\equiv P(s)[u(\alpha^*) - u(-\beta^*)] + u(-\beta^*), \end{aligned} \quad (7)$$

where  $\alpha^* := M(z^*) - h(z^*)s$ ,  $\beta^* := h(z^*)s$ .

**LEMMA 2 (EQUILIBRIUM STRATEGY).** In an all-pay auction with incomplete information and a stochastic population of risk-averse agents, given an adaptive prize  $M(z)$ , the equilibrium strategy  $z^*(s)$  is deter-



mined by

$$\int_s^{\bar{s}} [P(s_1) (u'(\alpha^*) - u'(-\beta^*)) + u'(-\beta^*)] h(z^*(s_1)) ds_1 = P(s) [u(\alpha^*) - u(-\beta^*)] + u(-\beta^*). \quad (8)$$

**Remark:** In general, there is no closed-form expression of  $z^*(s)$  when agents are risk-averse or prize is not constant. However, when agents are risk neutral *and* the prize is constant, we can obtain an explicit solution using Lemma 2, as will be demonstrated later by Corollary 2 (26).

## 4.2. Optimal mechanism

We first derive the profit at equilibrium for a given prize, and then maximize the profit by finding the optimal adaptive prize function using perturbation analysis.

LEMMA 3 (PROFIT AT EQUILIBRIUM). *The profit of the principal at equilibrium is given by*

$$\Omega^* = \sum_n n p_n \int_{\underline{s}}^{\bar{s}} [z^*(s) - M(z^*)(1 - F)^{n-1}] dF. \quad (9)$$

Next, to maximize the profit  $\Omega^*$ , we need an explicit expression of  $M(z^*)$ . However, directly solving it from (8) where  $M(z^*)$  is embedded in  $\alpha^*$ , will be of no avail because of the reason remarked below Lemma 2. To tackle this challenge, we employ the *Perturbation Analysis* introduced by Fibich and Gavious [2003].

**Perturbation Analysis.** This method applies to the case of *weak risk aversion*. Intuitively speaking, although a weakly risk-averse agent still prefers \$50 for certain to \$100 with half chance, she will, however, take that “risky” \$100 rather than guaranteed but mere \$20 or \$30. Weak risk aversion is most common in reality and is not a restrictive assumption.

Formally, we say an agent is *weakly risk-averse* if, for any net payment  $x$  (possibly negative) she receives, her vNM utility function  $u(x)$  satisfies  $u(x) \approx x$ . In general, the utility function can be written (e.g. using Taylor series expansion) as

$$u(x) = x + \epsilon u_1(x) + O(\epsilon^2), \quad 0 < \epsilon \ll 1,$$

where  $\epsilon$  is called the risk aversion parameter and  $\epsilon \ll 1$  indicates weak risk aversion. The function  $u_1$  satisfies  $u_1(0) = 0$ ,  $u_1'' \leq 0$  and  $u_1' > -\frac{1}{\epsilon}$  ( $u_1'$  can be either positive or negative), in order for  $u' > 0$  and  $u'' \leq 0$ . For example,  $u(x) = [1 - e^{-\epsilon x}]/\epsilon$  is a constant absolute risk averse (CARA) utility function, and  $u(x) = x^{1-\epsilon}$  is a constant relative risk averse (CRRA) utility function.<sup>6</sup>

Now, revisiting Lemma 2, we write the following using the perturbation method:

$$\begin{cases} u(\alpha^*) &= \alpha^* + \epsilon u_1(\alpha^*) + O(\epsilon^2) = \alpha^* + \epsilon u_1(\alpha_{rn}^*) + O(\epsilon^2), \\ u(-\beta^*) &= -\beta^* + \epsilon u_1(-\beta^*) + O(\epsilon^2) = -\beta^* + \epsilon u_1(-\beta_{rn}^*) + O(\epsilon^2), \\ u'(\alpha^*) &= 1 + \epsilon u_1'(\alpha_{rn}^*) + O(\epsilon^2), \\ u'(-\beta^*) &= 1 + \epsilon u_1'(-\beta_{rn}^*) + O(\epsilon^2), \end{cases} \quad (10)$$

where the subscript  $rn$  indicates the risk-neutral case, i.e.,

$$\alpha_{rn}^* = M_{rn}(z_{rn}^*) - h(z_{rn}^*)s, \quad \beta_{rn}^* = h(z_{rn}^*)s. \quad (11)$$

**THEOREM 1 (Optimal prize and Maximum profit).** *In an all-pay auction with incomplete information and a stochastic population of weakly risk-averse agents, the optimal adaptive prize that maximizes profit for the principal is given by*

$$\dot{M}(z) = \frac{1}{P(\dot{s}(z))} \left[ \dot{s}(z)h(z) - \dot{A}(\dot{s}(z)) - \int_{\dot{z}(s)}^z \dot{B}(\dot{s}(z_1))h(z_1) d\dot{s}(z_1) \right], \quad (12)$$

where  $\dot{s}(z)$  is the inverse function of  $\dot{z}(s)$  which is the equilibrium strategy induced by  $\dot{M}(z)$  and is given by

$$\dot{z}(s) = (h')^{-1} \left( \frac{aF'(s)}{G'(s)s + G(s)\dot{B}(s)} \right), \quad (13)$$

<sup>6</sup>CARA means that the Arrow-Pratt measure of absolute risk-aversion, which is defined as  $-u''(x)/u'(x)$ , is a constant. CRRA means that the Arrow-Pratt-De Finetti measure of relative risk-aversion, which is defined as  $-xu''(x)/u'(x)$ , is a constant.

where  $(h')^{-1}(\cdot)$  is the inverse function of  $h'(\cdot)$ ,  $h'' > 0$ , and  $a = \sum_n np_n$ . The resultant maximum profit is given by

$$\mathring{\Omega} = \int_{\underline{s}}^{\bar{s}} \left[ a \mathring{z} F' - h(\mathring{z}) \left( s G' + \mathring{B}(s) G \right) + \mathring{A}(s) G' \right] ds. \quad (14)$$

In the above,

$$\begin{aligned} G(s) &= \int_{\underline{s}}^s F'(s_1) \frac{\sum_n np_n (1 - F(s_1))^{n-1}}{\sum_n p_n (1 - F(s_1))^{n-1}} ds_1, \\ \mathring{A}(s) &= \epsilon P(s) [u_1(\mathring{\alpha}_{rn}) - u_1(-\mathring{\beta}_{rn})] + \epsilon u_1(-\mathring{\beta}_{rn}), \\ \mathring{B}(s) &= \epsilon P(s) [u'_1(\mathring{\alpha}_{rn}) - u'_1(-\mathring{\beta}_{rn})] + \epsilon u'_1(-\mathring{\beta}_{rn}) + 1. \end{aligned} \quad (15)$$

**Remark on Notation:** Henceforth, we use the overhead circle “o” to indicate the *optimal* (i.e., profit-maximizing) equilibrium quantities (prize, contribution strategy, profit, agent utility), while the superscript “\*”, as commonly used, indicates general equilibrium quantities.

**Remark on Complexity:** Albeit looking complex, Theorem 1 captures a very general crowdsourcing environment. Furthermore, it can be easily simplified to special cases which are presented in Section 5, and intuitive insights can also be drawn which are presented in Section 7 and 8.

Let us recall the second objective in our problem statement.

**THEOREM 2 (Strict individual rationality (SIR)).** *The mechanism specified by Theorem 1 satisfies strict individual rationality for both risk-neutral and weakly risk-averse agents. That is, any such agent expects strictly positive utility at equilibrium.*

## 5. SPECIAL CASES

In this section, we show how our main result (Theorem 1) which accommodates a general setting can be easily simplified to three special, and representative, cases: risk-neutral agents (Section 5.1), deterministic population (Section 5.2), and the intersection of them (Section 5.3). These results will also be used by our evaluation in Section 7.

### 5.1. Risk-neutral agents

When agents are risk neutral,  $\epsilon = 0$  and it immediately follows from (15) that

$$\mathring{A}(s) = 0, \quad \mathring{B}(s) = 1. \quad (16)$$

**COROLLARY 1 (RN).** *In an all-pay auction with incomplete information and a stochastic population of risk-neutral agents, the optimal adaptive prize that maximizes profit for the principal is given by*

$$\mathring{M}_{rn}(z) = \frac{\mathring{s}_{rn}(z) h(z) - \int_{\mathring{z}_{rn}(\bar{s})}^z h(z_1) d\mathring{s}_{rn}(z_1)}{P(\mathring{s}_{rn}(z))}, \quad (17)$$

where  $\mathring{s}_{rn}(z)$  is the inverse function of  $\mathring{z}_{rn}(s)$  which is the equilibrium strategy induced by  $\mathring{M}_{rn}(z)$  and is given by

$$\mathring{z}_{rn}(s) = (h')^{-1} \left( \frac{a F'(s)}{G'(s)s + G(s)} \right) \quad (18)$$

where  $(h')^{-1}(\cdot)$  is the inverse function of  $h'(\cdot)$ ,  $h'' > 0$ , and  $a = \sum_n np_n$ . The resultant maximum profit is given by

$$\mathring{\Omega}_{rn} = \int_{\underline{s}}^{\bar{s}} \left[ a \mathring{z}_{rn} F' - h(\mathring{z}_{rn}) \left( G'(s)s + G(s) \right) \right] ds. \quad (19)$$

PROOF. Substituting (16) into Theorem 1 yields the result.  $\square$

### 5.2. Deterministic population

When the number of agents is known as  $n$ , we have the following simplified expressions:

$$\begin{aligned} a &= n, & P(s) &= (1 - F(s))^{n-1}, \\ G(s) &= nF(s), & G'(s) &= nF'(s). \end{aligned} \quad (20)$$

Thus we obtain the result for this DP case similarly as Section 5.1. We omit the details for brevity.

### 5.3. Risk neutral & Deterministic population

This is the most common setting in the literature.

**COROLLARY 2 (RN-DP).** *In an all-pay auction with incomplete information and a **deterministic population** of  $n$  **risk-neutral** agents, the optimal adaptive prize that maximizes profit for the principal is given by*

$$\dot{M}_{rn,dp}(z) = \frac{\dot{s}_{rn,dp}(z)h(z) - \int_{\dot{z}_{rn,dp}(\bar{s})}^z h(z_1) d\dot{s}_{rn,dp}(z_1)}{(1 - F(\dot{s}_{rn,dp}(z)))^{n-1}} \quad (21)$$

where  $\dot{s}_{rn,dp}(z)$  is the inverse function of  $\dot{z}_{rn,dp}(s)$  which is the equilibrium strategy induced by  $\dot{M}_{rn,dp}(z)$  and is given by

$$\dot{z}_{rn,dp}(s) = (h')^{-1}\left(\frac{F'}{sF' + F}\right) \quad (22)$$

where  $(h')^{-1}(\cdot)$  is the inverse function of  $h'(\cdot)$ , and  $h'' > 0$ . The resultant maximum profit is given by

$$\dot{\Omega}_{rn,dp} = n \int_{\bar{s}} \left[ \dot{z}_{rn,dp} - h(\dot{z}_{rn,dp}) \left( s + \frac{F}{F'} \right) \right] dF. \quad (23)$$

PROOF. Substituting (20) into Corollary 1 proves the result.  $\square$

## 6. ALTERNATIVE OPTIMAL INCENTIVE MECHANISM DESIGN

Our proposed approach represents a new way of optimal incentive mechanism design. Alternatively, we could explore another, and perhaps more intuitive, way by optimizing the (constant) auction prize value by exploiting all the information available to the principal.

This section pursues this idea under two cases: (i) *general case* - a stochastic population of risk-averse agents, which corresponds to our environment; (ii) *special case* - a deterministic population of risk-neutral agents.

### 6.1. General case

To state the problem, a principal needs to determine, over all possible prizes  $M_0$  to offer, an optimal one to maximize its profit. The profit can be written using (A.3) or (9) as

$$\Omega_{con}^* = \sum_n np_n \int_{\bar{s}}^{\bar{s}} z_{con}^* dF - M_0, \quad (24)$$

where the equilibrium strategy  $z_{con}^*$  is given below.

**PROPOSITION 1 (CON: EQUILIBRIUM STRATEGY).** *In an all-pay auction with incomplete information and a stochastic population of weakly risk-averse agents, given a **constant prize**  $M_0$ , the equilibrium strategy  $z_{con}^*$  is given by*

$$\frac{dh(z_{con}^*)}{ds} + \frac{1 - B^*(s)}{s} h(z_{con}^*) = M_0 \frac{P'(s)}{s} + \frac{A^*(s)}{s}. \quad (25)$$

where  $A^*(s)$  and  $B^*(s)$  are defined in (A.6).

PROOF. Substituting  $M_0$  for  $M(z^*)$  in (A.5) (cf. proof of Theorem 1) and differentiating (A.5) with respect to  $s$  proves the result.  $\square$

In (25),  $A^*(s)$  and  $B^*(s)$  depend on  $z_{rn,con}^*$  which is given below.

**PROPOSITION 2 (RN-CON: EQUILIBRIUM STRATEGY).** *In an all-pay auction with incomplete information and a stochastic population of **risk-neutral** agents, given a **constant prize**  $M_0$ , the equilibrium strategy is given by*

$$z_{rn,con}^* = h^{-1} \left( -M_0 \int_s^{\bar{s}} \frac{P'(s_1)}{s_1} ds_1 \right) \quad (26)$$

**Optimization procedure:** Given the parameters for a specific application, first obtain  $z_{rn,con}^*$  using Proposition 2, and then solve for  $z_{con}^*$  using Proposition 1. Next, substitute  $z_{con}^*$  together with other given parameters into (24), which explicitly spells out the optimization problem  $\max_{M_0} \Omega_{con}^*$ , and solve it (subject to  $M_0 \geq 0$ ) using traditional optimization techniques such as Kuhn-Tucker conditions.

## 6.2. Special case

In this case, the problem remains the same, while the profit at equilibrium follows from (3) to be

$$\Omega_0^* = n \int_{\underline{s}}^{\bar{s}} z_0^* dF - M_0 \quad (27)$$

where  $z_0^*$  is given below.

**COROLLARY 3 (RN-DP-CON: EQUILIBRIUM STRATEGY).** *In an all-pay auction with incomplete information and a **deterministic population** of  $n$  **risk-neutral** agents, given a **constant prize**  $M_0$ , the equilibrium strategy is given by*

$$z_0^* = h^{-1} \left( (n-1) M_0 \int_s^{\bar{s}} (1-F)^{n-2} \frac{F'}{s_1} ds_1 \right). \quad (28)$$

**PROOF.** Substituting  $P(s) = (1-F)^{n-1}$  into (26) proves the result.  $\square$

The result (28) coincides with the one in Moldovanu and Sela [2001] but we use a different method.

**Optimization procedure:** Given the parameters (in particular the c.d.f.  $F(\cdot)$  and the modulator function  $h(\cdot)$ ) for a specific application, first obtain an explicit expression of  $z_0^*$  using (28). Then plug it into (27) and we can express the optimization problem  $\max_{M_0} \Omega_0^*$ , which can be solved similarly as in the general case above.

## 7. EVALUATION

Not only does this section evaluate the performance of our mechanism (as specified by Theorem 1) in comparison to two other incentive mechanisms, but equally importantly, it also demonstrates how to apply our analytical results, step by step, to obtain concrete mechanisms for various cases. The three incentive mechanisms are:

- **Standard Prize:** An all-pay auction with a normalized prize, which is the standard version and can be found in any auction textbook such as [Krishna 2009; Klemperer 2004];
- **Optimal Prize:** An all-pay auction with an optimized (constant) prize as solved in Section 6;
- **Adaptive Prize:** This is our proposed mechanism, presented in Section 4 and sec:extension.

For each comparison, we consider both the general case and the special case specified by Section 6, and evaluate three performance metrics for each case:

- **Maximum Profit ( $\Omega$ ):** the total agent contribution minus the reward expense.
- **Agent Utility ( $\pi$ ):** the expected utility of an agent of arbitrary type, then averaged over all the types, i.e.,  $\mathbb{E}_s[\pi(s)]$  where  $\pi$  is expressed in (7).
- **Social Welfare ( $W$ ):** the aggregate utility of all the players, namely the principal and agents.

Moreover, we also examine the prizes allocated by the three mechanisms in the special case to shed light on how the respective performances are achieved.

### 7.1. Simulation setup

For a more concrete understanding, let us revisit the crowdsourcing applications in Fig. 1, where smartphone users contribute WiFi signal qualities, GPS readings, or noise measurements to a crowdsourcer. A software agent runs on each participant's phone to compute the best contribution strategy and ensure the execution of the strategy.<sup>7</sup> At the end of the crowdsourcing campaign or periodically (e.g., every month), the crowdsourcer selects the top contributor as the winner and rewards her with a prize that is adapted to her contribution level.

The simulation setup is as follows. Each agent is characterized by her marginal cost  $s$  of making contribution, which is private information known to herself only. The common belief is that all the marginal costs are independently and uniformly drawn from  $[1, 2]$ , i.e.,  $F(s) = s - 1$ . An agent  $i$  who makes a total contribution of  $z_i$  will incur a total cost of  $s_i h(z_i)$ , where  $h(z) = z^w$ ,  $w > 1$ . This corresponds to a superlinear increase of cumulative cost when contribution accrues, which is common in practice. For example, if  $z$  measures the value of information (VoI) and  $h(z)$  is the time or effort spent on producing the VoI, then as long as the

<sup>7</sup>To ensure strategy execution, the software either takes over the task from the user (e.g., by periodically turning on sensors and sending sensing data to a server), or prompts the user in such a way that she stops contributing when  $z_i^*$  is reached (or simply enforces it by turning off a component).

production process exhibits diminishing marginal returns (which is a prevalent phenomenon in practice), producing more VoI will consume increasingly more time or effort. For another example, suppose the production process is linear instead, i.e., producing  $z$  consumes a proportional amount of time or effort. But as the time/effort expense becomes higher, participating in the crowdsourcing activity interferes increasingly more with the agent's regular life and work, or she simply becomes increasingly more impatient, then the same cost behavior arises as captured by  $h(z)$ . For numeric computation, we take the quadratic form, i.e.,  $w = 2$ .

Agents' risk aversion profile is characterized by a vNM function  $u(x) = x - \epsilon x^2$ , where  $0 \leq \epsilon \ll 1$  ( $\epsilon = 0$  indicating risk neutral). The stochastic population has an uncertain size that follows a probability mass function  $p_n = \frac{1}{N}$ ,  $n = 2, 3, \dots, N+1$ . The upper bound,  $N+1$ , could be the total number of registered users, which can be retrieved from the campaign database.

## 7.2. Evaluation for general case

### 7.2.1. Adaptive Prize.

Theorem 1 applies to this case.

**Step 1 - Compute  $G(s)$  and  $G'(s)$ :**

$$\begin{aligned} G(s) &= \int_1^s \frac{\sum_{n=2}^{N+1} n(2-s_1)^{n-1}}{\sum_{n=2}^{N+1} (2-s_1)^{n-1}} ds_1 = \int_1^s \frac{\left[ \sum_{n=2}^{N+1} (2-s_1)^n \right]'}{\sum_{n=2}^{N+1} (2-s_1)^{n-1}} ds_1 = \int_{2-s}^1 \frac{\left[ \frac{t^2(1-t^N)}{1-t} \right]'}{\frac{t(1-t^N)}{1-t}} dt \quad (\text{denote } t := 2-s_1) \\ &= \int_{2-s}^1 \frac{\frac{[2t-(N+2)t^{N+1}](1-t)+t^2-t^{N+2}}{(1-t)^2}}{\frac{t(1-t^N)}{1-t}} dt = \int_{2-s}^1 \left[ (N+1) - \frac{N}{1-t^N} + \frac{1}{1-t} \right] dt. \end{aligned}$$

This integral exists despite that the second and third terms in the integrand appear to be individually unbounded at  $t = 1$ . To see this, check the limit

$$\lim_{t \rightarrow 1} \left( -\frac{N}{1-t^N} + \frac{1}{1-t} \right) = \lim_{t \rightarrow 1} \frac{1-t^N - N(1-t)}{(1-t)(1-t^N)} \stackrel{\text{L'Hôpital's rule}}{=} \lim_{t \rightarrow 1} \frac{N - Nt^{N-1}}{2Nt^N - Nt^{N-1} - 1} = 0.$$

Thus we can proceed to calculate, for example when  $N = 2$  ( $n = 2, 3; p_n = 1/2$ ),

$$\begin{aligned} G(s) &= 3(s-1) - \ln(1+t) \Big|_{2-s}^1 = 3s + \ln \frac{3-s}{2} - 3, \\ G'(s) &= 3 - \frac{1}{3-s}. \end{aligned}$$

**Step 2 - Compute  $\dot{A}(s)$  and  $\dot{B}(s)$ :**

First we solve for  $\dot{M}_{rn}(s)$  and  $\dot{z}_{rn}(s)$  using Corollary 1 (RN). So we rewrite (17) in terms of  $s$  (in place of  $z$  as in  $z = \dot{z}_{rn}(s)$ ):

$$\dot{M}_{rn}(s) = [s\dot{z}_{rn}^2(s) + \dot{\pi}_{rn}(s)] / P(s), \quad (29)$$

$$\text{where} \quad \dot{\pi}_{rn}(s) := \int_s^2 \dot{z}_{rn}^2(s_1) ds_1. \quad (30)$$

Then, using (6),

$$\begin{aligned} P(s) &= \frac{1}{N} \sum_{n=2}^{N+1} (2-s)^{n-1} = \frac{(2-s)[1-(2-s)^N]}{(s-1)N} \\ &= (2-s)(3-s)/2 \quad (\text{when } N = 2). \end{aligned} \quad (31)$$

For  $\dot{z}_{rn}(s)$ , because  $a = \sum_{n=2}^{N+1} np_n = \frac{N+3}{2}$  and  $(h')^{-1}(x) = x/2$ , it follows from (18) that

$$\begin{aligned} \dot{z}_{rn}(s) &= \frac{N+3}{4} / [G'(s)s + G(s)] \\ &= \frac{5/4}{6s - \frac{3}{3-s} + \ln \frac{3-s}{2} - 2} \quad (\text{when } N = 2). \end{aligned}$$

Thus, and using  $u_1(x) = -x^2$ , we can spell out (15) as

$$\begin{aligned} \dot{A}(s) &= \epsilon P(s) \left[ 2\dot{M}_{rn}(s)h(\dot{z}_{rn})s - \dot{M}_{rn}^2(s) \right] - \epsilon h^2(\dot{z}_{rn})s^2 \\ &= -\frac{\epsilon}{P(s)} \left[ \dot{\pi}_{rn}^2 - 2(1-P)\dot{\pi}_{rn}\dot{z}_{rn}^2s + (1-P)\dot{z}_{rn}^4s^2 \right], \end{aligned} \quad (32)$$

$$\begin{aligned} \dot{B}(s) &= -2\epsilon P(s)\dot{M}_{rn}(s) + 2\epsilon h(\dot{z}_{rn})s + 1 \\ &= 1 - 2\epsilon \dot{\pi}_{rn}. \end{aligned} \quad (33)$$

**Step 3 - Compute  $\hat{\Omega}$ :**

Now we apply Theorem 1 to obtain, first, the equilibrium strategy according to (13):

$$\hat{z}(s) = \frac{(N+3)/4}{G'(s)s + G(s)(1 - 2\epsilon\hat{\pi}_{rn})}, \quad (34)$$

and next, the maximum profit using (14):

$$\hat{\Omega} = \int_1^2 \left[ \frac{(N+3)\hat{z}}{2} - \hat{z}^2 [sG' + (1 - 2\epsilon\hat{\pi}_{rn})G] + \hat{A}(s)G' \right] ds = \int_1^2 \left[ \frac{(N+3)^2/16}{G'(s)s + G(s)(1 - 2\epsilon\hat{\pi}_{rn})} + \hat{A}(s)G' \right] ds,$$

where  $\hat{\pi}_{rn}(s)$  can be computed according to (30) numerically (using, e.g., `NIntegrate` of *Mathematica*). Then, we apply the following approximation to compute  $\hat{\Omega}$  for different values of  $\epsilon$ :

$$\hat{\Omega} \approx \sum_{k=0}^{m-1} I(1 + k\Delta s) \cdot \Delta s$$

where  $I(s)$  denotes the integrand of  $\hat{\Omega}$ , and  $m = 1/\Delta s$  in which  $\Delta s \ll 1$ . In our numerical computation, we chose  $m = 200$  because we found that, when  $\epsilon = 0.1$  for example, an increase of  $m$  from 50 to 100 improves precision by 1% and from 100 to 200 improves by 0.7%.

**Step 4 - Compute agent utility and social welfare:**

The expected utility of an agent of arbitrary type  $s$  can be written using (12) as

$$\hat{\pi}(s) = P(s)\hat{M}(s) - h(\hat{z})s = \int_s^2 \hat{B}(s_1)h(\hat{z}(s_1)) ds_1 - \hat{A}(s) \quad (35)$$

where  $\hat{A}, \hat{B}, \hat{z}$  have all been obtained in the above. Its mean value is given by

$$\mathbb{E}_s[\hat{\pi}(s)] = \int_1^2 \hat{\pi}(s) dF$$

which we compute using `NIntegrate`. The social welfare is then obtained as

$$W = \hat{\Omega} + \frac{N+3}{2} \mathbb{E}_s[\hat{\pi}(s)].$$

**7.2.2. Optimal Prize.**

We follow the optimization procedure outlined in Section 6.1.

**Step 1 - Obtain  $z_{rn,con}^*$  using Proposition 2:**

First calculate  $P'(s)$  using (31):

$$\begin{aligned} P'(s) &= \frac{(2-s)^N [N(s-1)+1]-1}{N(s-1)^2} \\ &= (2s-5)/2 \quad (\text{when } N=2). \end{aligned}$$

Then we obtain  $z_{rn,con}^*$  using Proposition 2:

$$\begin{aligned} z_{rn,con}^* &= \sqrt{-M_0 \int_s^2 \frac{P'(s_1)}{s_1} ds_1} \\ &= \sqrt{\left[ \frac{5}{2} \ln \frac{2}{s} - (2-s) \right] M_0} \quad (\text{when } N=2). \end{aligned}$$

**Step 2 - Obtain  $z_{con}^*$  using Proposition 1:**

First, to solve for  $A^*(s)$ , we take (32) as a shortcut:

$$A^*(s) = \epsilon P(s) \left( 2M_0 z_{rn,con}^{*2} s - M_0^2 \right) - \epsilon z_{rn,con}^{*4} s^2.$$

Hence, when  $N=2$ ,

$$\begin{aligned} A^*(s) &= \epsilon M_0^2 \left[ (2-s)(3-s) \left( s \left[ \frac{5}{2} \ln \frac{2}{s} - (2-s) \right] - \frac{1}{2} \right) - s^2 \left[ \frac{5}{2} \ln \frac{2}{s} - (2-s) \right]^2 \right], \\ A^{*'}(s) &= -\epsilon M_0^2 \left[ 2sq^2 - pq + (s - \frac{5}{2})(1-p) \right], \end{aligned}$$

where  $q := \frac{5}{2} \ln \frac{2}{s} - (2-s)$  and  $p := (2-s)(3-s)$ .

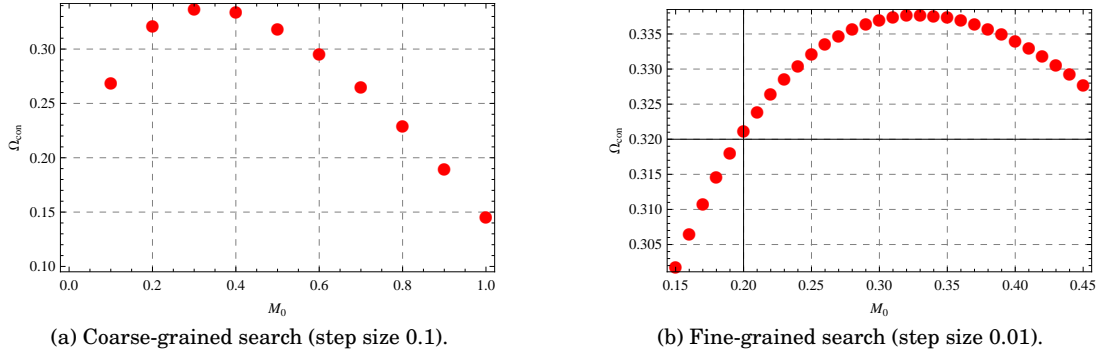


Fig. 3. Finding the maximum profit for Optimal Prize: the general case (Section 7.2.2, Step 3).  $\epsilon = 0.1$ ,  $N = 2$ .

To solve for  $B^*(s)$ , we take (33) as a shortcut:

$$B^*(s) = -2\epsilon P(s)M_0 + 2\epsilon z_{rn,con}^* s + 1.$$

Hence, when  $N = 2$ ,  $B^*(s) = 2\epsilon M_0 (sq - \frac{p}{2}) + 1$ .

Therefore, Proposition 1 gives, when  $N = 2$ ,

$$H' - 2\epsilon M_0 (q - \frac{p}{2s}) H = Q(s) \quad (36)$$

where  $H(s) := z_{con}^*{}^2(s)$ ,  $Q(s) := (1 - \frac{5}{2s})M_0 - \epsilon M_0^2 [2q^2 - \frac{pq}{s} + (1 - \frac{5}{2s})(1 - p)]$ , and the boundary condition is  $H(2) = 0$ . Note that (36) is a first-order linear differential equation.

Step 3 - Solve  $\max_{M_0} \Omega_{con}^*$ :

Rewrite (24) with  $p_n = 1/N$ , as

$$\Omega_{con}^* = \frac{N+3}{2} \int_1^2 z_{con}^* dF - M_0. \quad (37)$$

The typical way to solve  $\max_{M_0} \Omega_{con}^*$ , if using *Mathematica*, is to first solve (36) using *DSolve*, next plug  $z_{con}^*$  ( $=\sqrt{H}$ ) into (37), and then apply *Maximize* or *NMaximize*. In our case, however, *DSolve* does not yield a result when the boundary condition is specified. Therefore, we use numerical search as follows. We assign a sequence of values to  $M_0$  and apply *NDSolve* to (36) to obtain a corresponding sequence of  $z_{con}^*$ . With this sequence of  $z_{con}^*$ , we compute a corresponding sequence of  $\Omega_{con}^*$  using (37), and the maximum  $\Omega_{con}^*$  is thus found. Of course, the range of the sequence must be chosen such that it includes the maximum point. Furthermore, for a fast and accurate search, we first perform a coarse-grained search to locate a narrower range of the maximizer  $\dot{M}_0$ , and then, within that range, perform a fine-grained search to pinpoint the  $\dot{M}_0$ . An illustration is given by Fig. 3, where the maximum  $\dot{\Omega}_{con} = 0.337747$  is found at  $\dot{M}_0 = 0.33$ .

Step 4 - Compute agent utility and social welfare:

The expected utility of an agent of arbitrary type  $s$  is

$$\dot{\pi}_{con}(s) = P(s)\dot{M}_0 - h(\dot{z}_{con})s$$

whose mean value is  $\mathbb{E}_s[\dot{\pi}_{con}(s)] = \int_1^2 \dot{\pi}_{con}(s) dF$ . The social welfare is then obtained as  $\dot{W}_{con} = \dot{\Omega}_{con} + \frac{N+3}{2} \mathbb{E}_s[\dot{\pi}_{con}(s)]$ .

### 7.2.3. Standard Prize.

In this case, the crowdsourcing campaign assumes a normalized prize  $M_0 = 1$ . Substitute it into (36) to compute  $z_{std}^*$  (in place of  $z_{con}^*$ ) and (37) to compute  $\Omega_{std}^*$  (in place of  $\Omega_{con}^*$ ).

The procedures of computing agent utility and social welfare are similar to the above and hence omitted.

### 7.2.4. Results.

We compare the three metrics, namely maximum profit, agent utility, and social welfare, for Adaptive Prize, Optimal Prize and Standard Prize in Fig. 4. For profit as shown in Fig. 4a, Adaptive Prize constantly outperforms both Optimal Prize and Standard Prize over the entire range of risk aversion parameter  $\epsilon$ . Note that  $\epsilon$  cannot be too large for otherwise it violates the assumption of weakly risk aversion. We also see that when  $\epsilon$  increases (agents become more averse to risk), the profits of all the three incentive mechanisms



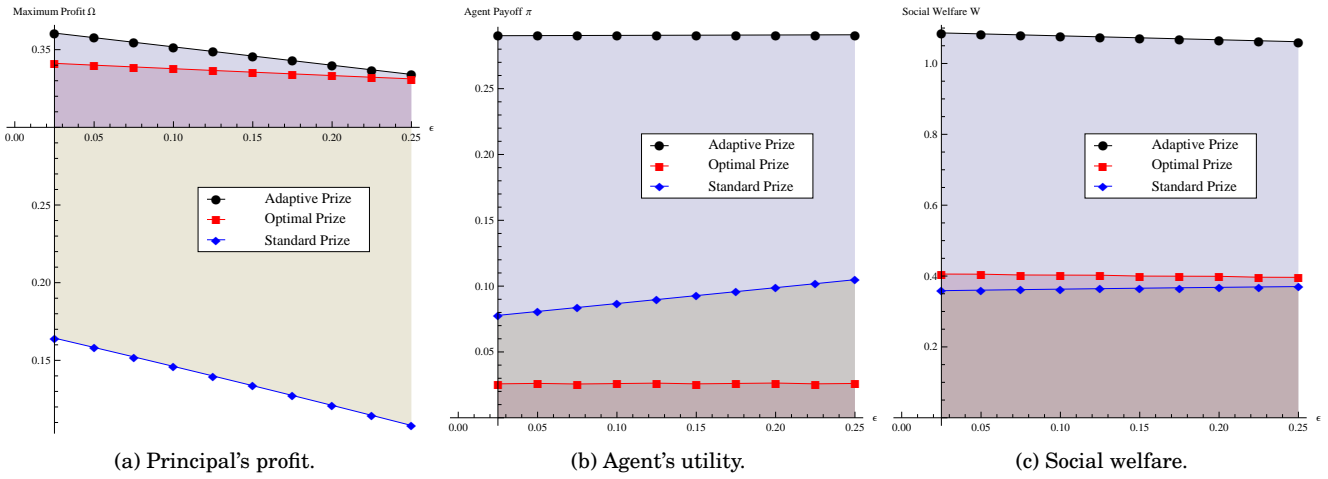


Fig. 4. Comparison among three all-pay auction based incentive mechanisms: general case.

decrease. This conforms to our intuition, as risk-averse agents are more reluctant to lose than risk-neutral agents, and therefore become more conservative in spending effort. Particularly, Standard Prize, which is without optimization, decreases the fastest among the three mechanisms.

For agent utility as shown in Fig. 4b, Adaptive Prize is the clear winner (about 11.2 times of Optimal Prize and 3.35 times of Standard Prize at  $\epsilon = 0.1$ , for instance). Optimal Prize turns out to be lower than Standard Prize because its optimization aims at maximizing principal's profit rather than agent utility, and this result tells that it has to slightly sacrifice agent utility (while still ensuring individual rationality) to achieve the aim. Another observation is that, Standard Prize can be taken advantage of by agents (and not the principal) who can gain slightly higher expected utility by being more and more risk averse. This is due to their conservation of effort and leads to the lower profit for the principal (cf. Fig. 4a). On the other hand, Adaptive Prize and Optimal Prize are much more resistant to risk aversion.

Lastly on social welfare as shown in Fig. 4c, Adaptive Prize again wins over the other mechanisms remarkably. We also see that Optimal Prize only outperforms Standard Prize by a small margin. This implies that our exploration on the new dimension of optimal incentive mechanism design—instrumenting an adaptive prize as a function—is worthwhile as compared to the traditional optimization approach which is to optimize the constant prize value.

### 7.3. Evaluation for special case

In the special case considered in this section, agents are risk neutral and the population size is known as  $n$ .

#### 7.3.1. Adaptive Prize.

The equilibrium strategy follows from Corollary 2 (22) as  $\hat{z}_{rn,dp} = \frac{1}{4s-2}$ , or inversely,  $\hat{s}_{rn,dp} = \frac{1}{4z} + \frac{1}{2}$ . The optimal adaptive prize then follows from (21) as

$$\hat{M}_{rn,dp}(z) = \frac{\frac{z}{4} + \frac{z^2}{2} - \int_{\frac{1}{6}}^z (-\frac{1}{4}) dz_1}{\left(\frac{3}{2} - \frac{1}{4z}\right)^{n-1}} = \frac{(4z)^n(z+1)}{8(6z-1)^{n-1}} - \frac{1}{24} \left(\frac{4z}{6z-1}\right)^{n-1},$$

or equivalently, in terms of  $s$ , as

$$\hat{M}_{rn,dp}(s) = \frac{4s-1}{8(2-s)^{n-1}(2s-1)^2} - \frac{1}{24(2-s)^{n-1}}. \quad (38)$$

Thus, the maximum profit is obtained from (23) as

$$\hat{\Omega}_{rn,dp} = n \int_1^2 \frac{ds}{4(2s-1)} = \frac{\ln 3}{8} n \quad (39)$$

The expected utility of an agent of arbitrary type  $s$  is

$$\hat{\pi}_{rn,dp}(s) = (1-F)^{n-1} \hat{M}_{rn,dp}(s) - h(\hat{z}_{rn,dp})s = \frac{1}{8(2s-1)} - \frac{1}{24},$$

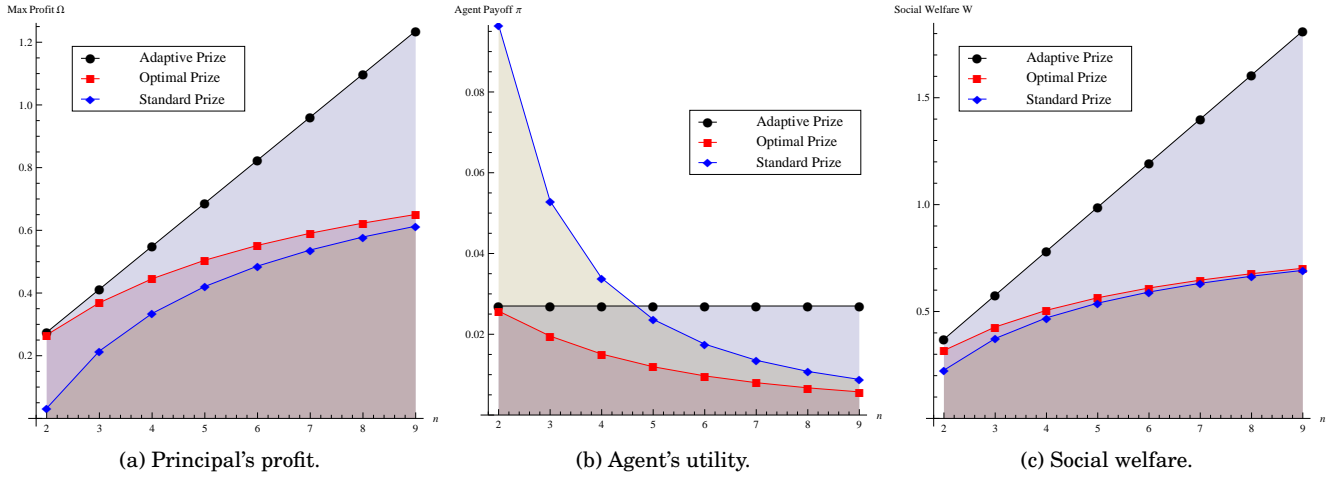


Fig. 5. Comparison among three all-pay auction based incentive mechanisms: special case.

whose mean value is

$$\mathbb{E}_s[\hat{\pi}_{rn,dp}(s)] = \int_1^2 \hat{\pi}_{rn,dp}(s) dF = \frac{\ln 3}{16} - \frac{1}{24} \quad (40)$$

The social welfare is thus

$$\bar{W}_{rn,dp} = \bar{\Omega}_{rn,dp} + n \mathbb{E}_s[\hat{\pi}_{rn,dp}(s)] = \frac{3 \ln 3}{16} n - \frac{1}{24}. \quad (41)$$

### 7.3.2. Optimal Prize.

We follow the optimization procedure outlined in Section 6.2.

#### Step 1 - Compute equilibrium strategy:

First, Corollary 3 gives the equilibrium strategy

$$z_0^*(s) = \sqrt{(n-1)M_0 \int_s^2 \frac{(2-s_1)^{n-2}}{s_1} ds_1} = \sqrt{\frac{(n-1)2^n}{8} \left( \ln \frac{4}{s^2} - 2\mathcal{H} + s(n-2)\mathcal{G} \right) M_0}.$$

where  $\mathcal{H}$  stands for  $\mathcal{H}(n-2)$  which gives the  $(n-2)^{\text{th}}$  harmonic number<sup>8</sup>,  $\mathcal{G}$  stands for  $\mathcal{G}(1, 1, 3-n; 2, 2; \frac{s}{2})$  which is a generalized hypergeometric function<sup>9</sup>. For example, when  $n = 2, 3, 4$ ,

$$z_0^*(s) = \begin{cases} \sqrt{\frac{M_0}{2} \ln \frac{4}{s^2}}, & n = 2 \\ \sqrt{2 \left( s - 2 + \ln \frac{4}{s^2} \right) M_0}, & n = 3 \\ \sqrt{6 \left( 2s \left( 1 - \frac{s}{8} \right) - 3 + \ln \frac{4}{s^2} \right) M_0}, & n = 4. \end{cases}$$

#### Step 2 - Profit maximization:

The profit at equilibrium can be obtained using (27):

$$\begin{aligned} \Omega_0^* &= n \int_1^2 z_0^* dF - M_0 \\ &= \begin{cases} 2\sqrt{M_0} \left( \sqrt{\pi} \operatorname{erf}(\sqrt{\ln 2}) - \sqrt{\ln 2} \right) - M_0, & n = 2 \\ 3 \int_1^2 \sqrt{2M_0 \left( s - 2 + \ln \frac{4}{s^2} \right)} ds - M_0, & n = 3 \\ 4 \int_1^2 \sqrt{6M_0 \left( s \left( 2 - \frac{s}{4} \right) - 3 + \ln \frac{4}{s^2} \right)} ds - M_0, & n = 4 \end{cases} \end{aligned} \quad (42)$$

<sup>8</sup> $\mathcal{H}(0, 1, 2, 3, 4, 5, \dots) = 1, \frac{3}{2}, \frac{11}{6}, \frac{25}{12}, \frac{137}{60}, \frac{49}{20}, \dots$

<sup>9</sup> $\mathcal{G}(1, 1, \{1, 0, -1, -2, \dots\}; 2, 2; 1) = \frac{\pi^2}{6}, 1, \frac{3}{4}, \frac{11}{18}, \dots$

from which we obtain the maximum profit  $\hat{\Omega}_0$  and the optimal prize (maximizer)  $\hat{M}_0$ , using `NMaximize` with *Mathematica*.

### Step 3 - Agent utility and social welfare:

The expected utility of an agent of arbitrary type  $s$  is

$$\begin{aligned}\hat{\pi}_0(s) &= (1 - F)^{n-1} \hat{M}_0 - h(\hat{z}_0)s = (2 - s)^{n-1} \hat{M}_0 - \hat{z}_0^2 s \\ &= \begin{cases} 0.266(2 - s) - 0.133s \ln \frac{4}{s^2}, & n = 2 \\ 0.368(2 - s)^2 - 0.738s(s - 2 + \ln \frac{4}{s^2}), & n = 3 \\ 0.445(2 - s)^3 - 2.673s[s(2 - \frac{s}{4}) - 3 + \ln \frac{4}{s^2}], & n = 4. \end{cases}\end{aligned}\quad (43)$$

Its mean value, and the social welfare, can then be determined similarly as in Section 7.3.1.

#### 7.3.3. Standard Prize.

In this case, we plug  $M_0 = 1$  into (42) (43) to obtain the profit and agent utility, respectively. The mean of agent utility and the social welfare are then obtained similarly as in Section 7.3.1.

#### 7.3.4. Results.

The results are presented in Fig. 5. First on profit (Fig. 5a), Adaptive Prize is again the clear winner. Notably, its profit increases *linearly* as the number of agents increases, while the profits of Optimal Prize and Standard Prize exhibit diminishing marginal return and tend to saturate. This implies a highly desirable *scalability* which is important to crowdsourcing systems, and gives a competitive edge to our approach.

Second, see agent utility in Fig. 5b. The foremost observation is that the agent utilities of both Standard Prize and Optimal Prize decrease as  $n$  increases but that of Adaptive Prize remains constant. In addition, Adaptive Prize maintains the highest agent utility among the three mechanisms except at  $n = 2, 3, 4$ . Therefore, since  $n$  is much larger in typical crowdsourcing scenarios, this set of results show that our approach provides a *much stronger incentive* to the agents. Moreover, since the agent utilities in all the three mechanisms are positive, it indicates that a properly designed all-pay auction can indeed incentivize agents to participate.

Lastly, for social welfare as shown in Fig. 5c, we see a similar, yet more prominent trend as compared to Fig. 5a. The similarity owes to the superposition of profit and  $n$  times agent utility (the multiplying factor  $n$  counteracts the decreasing agent utility of Standard Prize and Optimal Prize shown in Fig. 5b). The prominence can be illustrated by a comparison. For instance when  $n = 9$ , the profit of Adaptive Prize is about 2.0 and 1.9 times of Standard Prize and Optimal Prize, respectively, whereas its social welfare is about 2.6 times of the other two. We can also see that this difference will become larger and larger when  $n$  increases. This set of results imply that the community as a whole can derive substantial benefit from our proposed mechanism.

### Investigating Prizes:

Naturally, one would wonder if Adaptive Prize has provisioned much higher prize in order to achieve the superior performance. To this end, we evaluate its prize function (38) with respect to the winner's type, which is  $\underline{s} + \frac{\hat{s}-\underline{s}}{n+1}$  in expectation due to the uniform distribution of agent type. Then we plot the function value with respect to  $n$  in Fig. 6, together with (i) Optimal Prize whose optimum  $\hat{M}_0$  is obtained in Step 2 of Section 7.3.2 and (ii) Standard Prize whose prize remains one.

Counter-intuitively, we see that Adaptive Prize gives out the *lowest* prize among all the mechanisms. The insight to draw from this observation is that it is not necessary to provide a higher prize to incentivize agents so as to be more profitable; what really matters is how the whole mechanism is designed such that agents are incentivized to an "optimal" extent while the principal can live on a budget that is as small as possible. This rationale is also reflected by Optimal Prize: although it has to offer slightly higher reward than Adaptive Prize, it is still much more budget-friendly than Standard Prize.

Nonetheless, it may still be a little perplexing as to why a lower prize can actually achieve a higher profit. Thus, diving deeper, we examine how the prize function of Adaptive Prize varies with agent type and contribution, as plotted in Fig. 7 where we fix  $n = 6$  for illustration. Fig. 7a reveals that, when agent type is higher, the prize increases exponentially. This implies that Adaptive Prize "dares" to provide very high prize to incentive those agents who are very reluctant to participate because of their high contribution costs, while the other two mechanisms only provide constant prizes which do not appeal to those "weak" agents. On the other hand, Fig. 7b surprisingly shows that making higher contribution actually wins a lower prize. In fact, this unveils a sensible design principle: higher contributions are made by lower-cost agents, who are already more willing to participate than others and do not need a high prize so as to be incentivized;

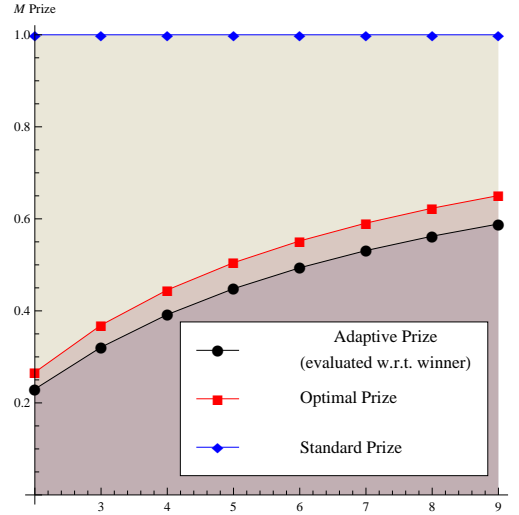


Fig. 6. Prize comparison among different mechanisms.

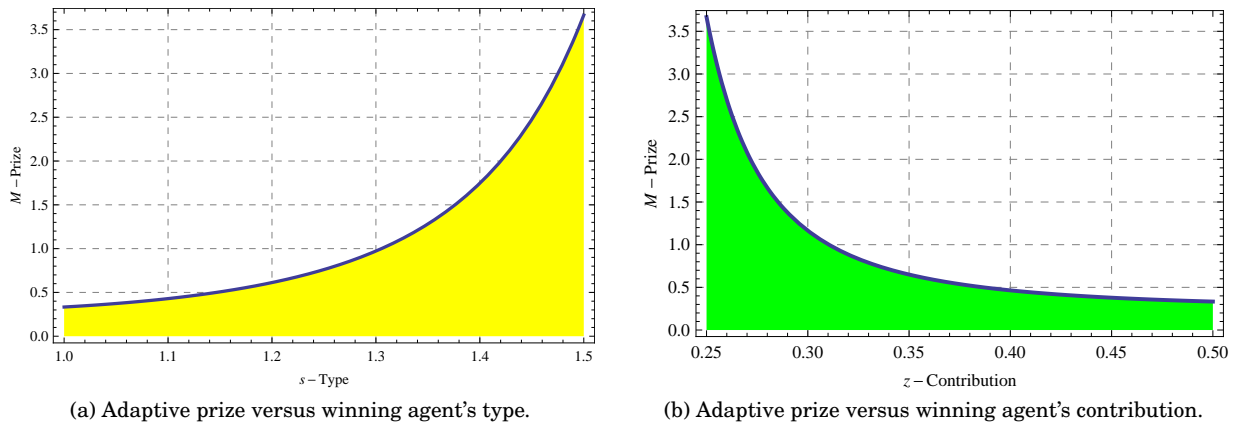


Fig. 7. Investigating adaptive prize with respect to the winning agent;  $n = 6$ . Note that  $s = 1$  corresponds to  $z = 0.5$  and  $s = 1.5$  corresponds to  $z = 0.25$ .

in other words, by contributing more, their benefit from increasing the winning odds *outweighs* their cost increase. Therefore, this insight would allow a crowdsourcer to *downsize* its offered prize insofar as this outweighing leverage is not negated, which results in substantial cost saving and eventually profit gain.

## 8. DISCUSSION

### 8.1. Population size indifference and Shading effect

It is interesting to note that, in the case of RN-DP (the most common case in the literature), Adaptive Prize induces an agent contribution strategy (22) that is independent of the population size  $n$ . This is in contrast to all well-known standard auctions, regardless of all-pay or winner-pay, in which the agent strategy always depends on  $n$  (see, e.g., [Krishna 2009] and (28) herein). Indeed, this (coupling with  $n$ ) conforms to our intuition because when  $n$  increases, an auction becomes more competitive since one has to outbid all the others in order to win, and hence an agent should accordingly adjust her strategy.

So why are agents *oblivious* to this number now (with our approach)?

To answer this question, let us first explain how  $n$  affects agent strategy in standard auctions. The “bridge” between  $n$  and strategy is the *winning probability*. For example, in IPV model based all-pay auctions, the winning probability is  $(1 - F(s))^{n-1}$  where agent type  $s$  denotes cost. Therefore, the chance of winning drops if  $n$  increases, and thus any rational agent will shade her bid *downward* in order to minimize the “more likely” loss. We refer to this as a *shading effect*.

In our proposed approach, the principal is offered another degree of freedom to *functionize* the prize, which is then subjected to optimization. As a result, the winning probability—which contains the shading factor  $n$ —becomes part of the prize function (see (21) in the denominator). Thus, population size is no longer a concern of agents but is taken care of by the principal, thereby overcoming the undesired shading effect.

## 8.2. Limitations and Applicable scenarios

The main challenge of applying all-pay auctions in general to practice is probably not technological but psychological. This is because the all-pay nature requires everyone to pay for her bid (i.e., to actually contribute) without any guaranteed reward. Although each person can anticipate a positive “expected” utility (by virtue of SIR), it still sounds lacking a sense of security or reassurance. Therefore, how to actually run such mechanisms in practice may need extra assistance, where behavioral economics and marketing strategies would play interesting roles.

On the other hand, a very recent study presents a user-friendly alternative called *Tullock contests* [Luo et al. 2015b] which is complementary to all-pay auctions. The most distinctive feature of Tullock contests is that “everyone has a chance to win” no matter how “weak” she is.

Regarding the general criticism on game theory that human rationality is often limited or bounded in reality, we have overcome this limitation by equipping each user with a software agent to compute and ensure execution of the optimal contribution strategy on each user’s behalf, rather than assuming that users will do all the calculations themselves. This has been described in Section 7.

Other than these, our proposed approach can be generally applied to a broad range of crowdsourcing systems. Such systems could be traditional (problem-solving) crowdsourcing websites such as MTurk [2005], CrowdFlower [2007] and TaskRabbit [2008], or new generation (data-centric) crowdsensing mobile platforms such as Waze [2009] and NoiseTube [2010]. The application domain would generally cover transportation, environmental, healthcare, communications and networking, and so forth.

## 9. CONCLUSION

This paper advocates using all-pay auctions to design incentive mechanisms for crowdsourcing, based on their two merits that we identify: simplicity and risk-elimination. In this spirit, we propose a particular all-pay auction approach that features an adaptive prize and a general crowdsourcing environment. We show that this approach generates significantly higher (and scalable) profit for the crowdsourcer and offers stronger incentive to participants, as well as provides much better social welfare to the whole community.

Our approach of using an adaptive prize or reward also represents a new dimension of optimal incentive mechanism design. The accompanying general crowdsourcing environment provides a more realistic model to permit a wider range of applications. Finally, the theoretical results for the special cases (as outlined in Section 5) would allow for a convenient use by other future research.

## APPENDIX

Available in the ACM Digital Library (<http://dl.acm.org>).

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